OFFICE OF THE SECRETARY OF DEFENSE

1950 DEFENSE PENTAGON WASHINGTON, DC 20301-1950

205 MR 22 On 1:16 18 MAR 2005

## FOR: SECRETARY OF DEFENSE

FROM: Raymond F. DuBois, Director, Administration and Management

- In the attached snowflake, you noted that you were not impressed with the results of our initial reduction effort and asked if we should get some outsiders to augment our own internal efforts.
- The initial effort evaluated all 60 DoD Federal Advisory boards, task forces, and commissions (Tab A). However, the results were minimal because it focused primarily on quick successes. While I believe that other opportunities for reduction exist, affirmative action will require a more detailed analysis of all relevant factors and a careful calibration of the political sensitivities associated with their consolidation or elimination. In this regard, I believe that an independent outside review would be a credible source for obtaining a comprehensive and objective evaluation of the remaining boards and commission as a means of further reducing these numbers.
- For each existing advisory committee, we will:
a) Review its purpose, membership, and activities;
b) Examine budgetary expenditures over the past 5 years in dollars/man-years;
c) Assess "value added" provided;
d) Determine if "independent advice and recommendations" are being provided to the Department or if the committee is an extension of the DoD sponsor's staff;
e) Recommend retention, elimination, consolidation, or transfer to a different Federal Agency.
f) Ensure recommendations for elimination consider whether the mission has been accomplished, become obsolete, or has been assumed by another entity.
- My intention is to have an outside source under agreement within 30 days and authorize 120 days to complete the independent review.


## RECOMMENDATKN; With your concurrence, I will initiate the review.

Approved MAR 2912005 Attachments: As stated
\% F prepared by: Frank Wilson, 703 6601-2554 $\times 113$

Other $\qquad$
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